

HR SENIOR MANAGEMENT CHANGES

Boulogne-Billancourt, France – July 26th, 2018 - Effective August 1st, 2018, Marie-Françoise DAMESIN will retire from her Human Resources leadership positions both at the Alliance and at Renault.

As regards to her HR position at the Alliance, **Arun BAJAJ is appointed Alliance SVP, Human Resources**. He maintains his current responsibilities as Alliance Talent management and Nissan Human Resources. He will report to Carlos GHOSN.

As for her HR position at Groupe Renault, **François ROGER**, who joined the company on June 1st, 2018 as Deputy Director Human Resources for Groupe Renault, **will be appointed Human Resources SVP, Groupe Renault**. He will report to Thierry BOLLORE, Groupe Renault COO and he will join the Renault Management Committee.

Since 2014, as Alliance EVP for Human Resources, she participated to the development of the Alliance and its 450 000 employees through the establishment of the converged Human Resources function, the exchange of best practices, the increase of synergies and the development of talent management and diversity. During Marie Françoise DAMESIN past 8 years' tenure as the head of Human Resources at Groupe Renault, she contributed through the HR strategy to develop a culture of innovation and engagement for the workforce. She put in place significative social agreements in various countries, including CAP2020 in France. In 2017, she received the Chief Human Resources Officer of the year award.

“I would like to thank Marie-Françoise Damesin for her contribution to Groupe Renault and the Alliance by supporting the sustainable performance of the companies and its 450 000 employees. Her full engagement, her loyalty, her drive have been key assets for the development of the Alliance member companies.” said **Carlos Ghosn, Chairman and CEO of Renault-Nissan-Mitsubishi**.

Marie-Françoise DAMESIN

On April 1, 2014, Marie-Françoise DAMESIN, in addition of her responsibilities as EVP, Human Resources for Groupe Renault was appointed Alliance Executive Vice President for Human Resources reporting to C Ghosn. In this role, she was responsible for creating HR as a converged function, implementing common HR processes, finding additional

synergies, exchanging on best practices and developing talent and diversity throughout the Alliance.

She began her career in 1979 as an in-house consultant at Compagnie des Wagons Lits & du Tourisme (CIWLT). In March 1984, she joined Renault SAS and held various management positions in the Organization, Marketing and Sales and Human Resources departments before joining Nissan Europe in 2001 as Vice President, Human Resources and General Affairs for the Europe Region. She was a member of Nissan Europe's Management Committee.

In November 2005, Marie-Françoise DAMESIN returned to Renault as Senior Vice President in charge of Communications for Renault. In November 2010, she was appointed Groupe Renault Human Resources, Senior Vice President. She has been a member of the Renault management committee since 2005. In April 2011, Marie-Françoise DAMESIN joined the Executive Committee as Executive Vice President of Human Resources.

Marie-Françoise DAMESIN holds a MBA from ESSEC business school in France and a post-graduate degree from Paris-Dauphine University.

Arun BAJAJ

Arun BAJAJ was appointed Senior Vice President, Nissan Global Human Resources and Alliance Senior Vice President, Alliance Talent Management in 2015. In this role, he is responsible for ensuring that the Alliance identifies, attracts, develops and retains top leadership talent to drive business results both today and into the future. His team does this by implementing a full complement of talent management strategies across the Alliance member companies.

In 2003, Arun BAJAJ was named General Counsel of Nissan Canada, Inc. and, in 2006, HR Director of Nissan North America, Inc. In 2008, he joined Nissan Motor Co., Ltd. (Japan) as General Manager, HR General Overseas Markets and, in 2010, as General Manager, Asia HR. In 2011, he was appointed Division General Manager, Global Talent Management, Asia HR and Infiniti HR. In 2014, he was named Corporate Vice President, Nissan Global Human Resources.

He began his career in 1995 as Legal Counsel at Ford Credit Canada, Limited and in 1999 was promoted to Legal Counsel of Ford of Canada. Arun BAJAJ holds a bachelor of Laws (LL.B) and a bachelor of Civil Law (B.C.L.) from McGill University in Canada. A native of Canada, Mr. Bajaj is based in Yokohama, Japan.

François ROGER

François ROGER joined Renault on June 1st, 2018 as Deputy to EVP, Human Resources Groupe Renault. He spent his first years as a consultant in Total Rewards and Human Resources Management in Hay Management, now Korn Ferry Hay. François ROGER joined SC Johnson in 2000, as an international Compensation and Benefits Director and then held various International HR positions there.

François ROGER joined Novartis in 2005 as Europe Head of HR for the animal health division. He has spent 9 years in General Electric Healthcare as a VP HR between 2008 and 2016. He supported various businesses and geographies.

Lately, he was VP global Talent for BIC in Shelton, CT, USA where he supported all talent initiatives, talent acquisition, learning and development across the globe.

François ROGER is graduated from Ecole de Management de Lyon (ESC Lyon 1995) in Finance and Human Resources.

About Groupe Renault

Groupe Renault has been making cars since 1898. Today it is an international multi-brand group, selling close to 3.76 million vehicles in 134 countries in 2017, with 36 manufacturing sites, 12,700 points of sales and employing more than 180,000 people. To meet the major technological challenges of the future and continue its strategy of profitable growth, the Group is harnessing its international growth and the complementary fit of its five brands, Renault, Dacia and Renault Samsung Motors, Alpine and LADA, together with electric vehicles and the unique Alliance with Nissan and Mitsubishi. With a new team in Formula 1 and a commitment to Formula E, Renault sees motorsport as a vector of innovation and brand awareness.

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